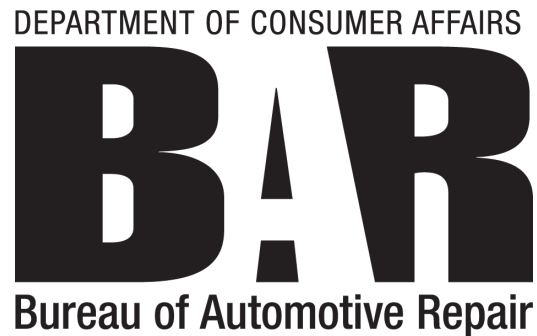


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# ENFORCEMENT/LICENSING MODERNIZATION (ELM) PROJECT



CLAY LEEK  
BAR EXECUTIVE OFFICE  
BAR ADVISORY GROUP MEETING  
JULY 16, 2020

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# ELM BACKGROUND

- BreEZe Project
  - Goal of consolidating all Department of Consumer Affairs (DCA) regulatory entities into a single licensing and enforcement system
  - Release 3 (which included BAR) cancelled in January 2015
  - 18 regulatory entities using BreEZe
  - 16 regulatory entities still seeking to modernize business processes, including BAR
  - AB 111 – Modernization Requirements
  - DCA Business Modernization Plan

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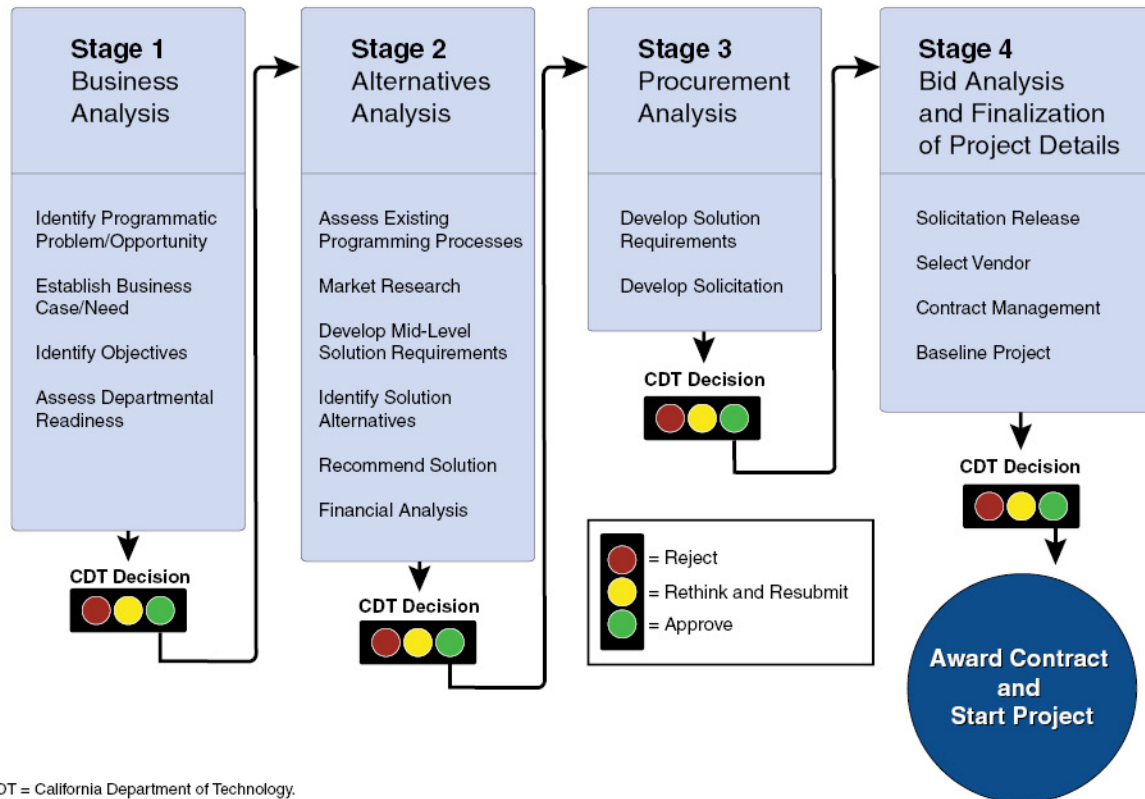
# ELM PHASES

- ✓ Phase 1 - Business Readiness
  - Business Process Reengineering (BPR)
- ✓ Phase 2 - System Requirements
  - Mid-Level Solution Requirements
- Phase 3 – California Department of Technology (CDT) Project Approval Lifecycle (PAL)
  - Four stages with approval gates
- Phase 4 - System Implementation
  - Incremental Delivery – No Big Bang!

# PHASE 3 – PROJECT APPROVAL LIFECYCLE

Figure 1

## New Project Approval Process: Project Approval Lifecycle (PAL)



CDT = California Department of Technology.

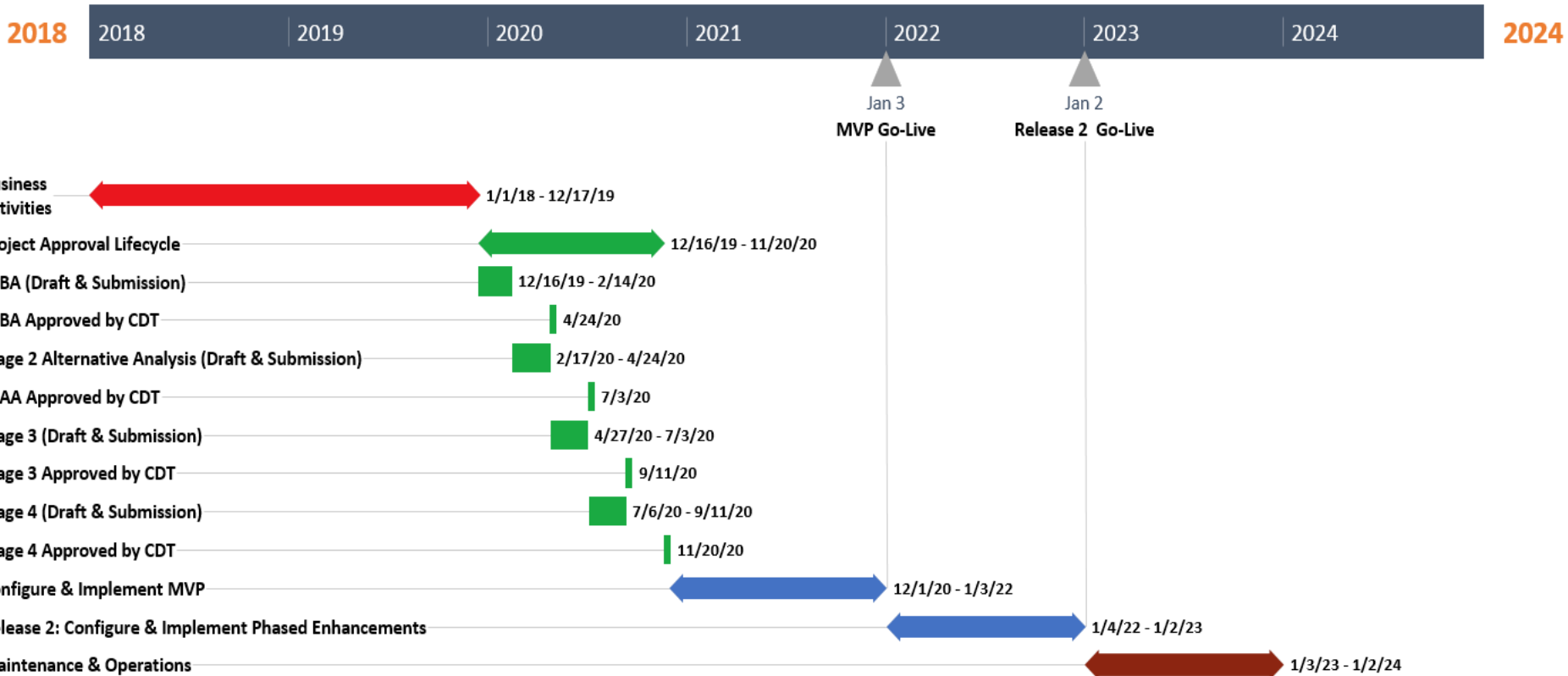
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# RECENT ACCOMPLISHMENTS

- Obtained CDT approval of Stage 1 Business Analysis on 10/29/19
- Submitted Stage 2 Alternatives Analysis to CDT on 4/7/20
- Organization is ready for change

# ELM ESTIMATED TIMELINE

## BAR Business Modernization Proposed Timeline



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# REAL TALK

- Modernization is overdue and still needed
- Landscape has shifted
  - COVID-19
  - DCA Cohort 1
  - Budget Letter 20-11 issued on 4/30/20
  - Increased focus on functionality that supports telework and social distancing
  - Increased focus on reducing cost
  - Increased focus on minimizing risk

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# QUESTIONS AND COMMENTS

Submit questions and/or comments to:

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